D. A. Consortium Inc.

(URL <u>http://www.dac.co.jp/</u>)

1. Financial Highlights of 1st Quarter of Fiscal Year 2016 (April 1, 2016 to June 30, 2016) and 1st Quarter of Fiscal Year 2015 (April 1, 2015 to June 30, 2015)

| | Net sales | Operating income | Ordinary income | Profit attributable to owners of parent |
|------------------------|----------------|------------------|-----------------|--|
| | Mil.¥ % | Mil.¥ % | Mil.¥ % | Mil.¥ % |
| 1st Quarter of FY 2016 | 38, 547 (21.7) | 803 (17.5) | 593 (△16.4) | 97 (△68.6) |
| 1st Quarter of FY 2015 | 31,674 (7.8) | 683 (12.1) | 709 (22.3) | 309 (△12.1) |

(1) Consolidated Operating Results

| | Net income | Diluted net income | Comprehensive |
|------------------------|------------|--------------------|----------------------|
| | per share | per share | Income |
| | Yen | Yen | Mil.¥ % |
| 1st Quarter of FY 2016 | 2.00 | 1.95 | riangle 1, 101 (-) |
| 1st Quarter of FY 2015 | 6.37 | 6.29 | 243 (△55.0) |

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio |
|--|--------------|------------|--------------|
| | Mil.¥ | Mil.¥ | % |
| 1st Quarter of FY 2016 (As of June 30,2016) | 50, 146 | 23, 684 | 30.4 |
| Fiscal Year 2015 (As of March 31,2016) | 54, 252 | 25, 437 | 30.8 |

(Reference) Capital: June 30, 2016: 15,236 million yen March 31, 2016: 16,706 million yen

2. Dividends

| Record date | End of 1 st quarter | End of 2 nd quarter | End of 3 rd quarter | End of period | Annual dividend |
|---------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|------------------|--------------------|
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal Year 2015 | _ | 0.00 | — | 12.00 | 12.00 |
| Fiscal Year 2016 | | | | | |
| Fiscal Year 2016 (forecasts) | | | | | |

Note: Revisions of the forecasts of consolidated results since the latest announcement: No

 Forecasts of Consolidated Financial Results for the Fiscal Year Ending March 31, 2017 (from April 1, 2016 to March 31, 2017)

| | Net sales | Operating income | Ordinary income | Profit attributable to owners of parent | Net income per share |
|-----------------------|---------------|---------------------|--------------------|---|-------------------------|
| | Mil.¥ % | Mil.¥ % | Mil.¥ % | Mil.¥ % | Yen |
| 2nd Quarter of Fiscal | | | | | |
| Year 2016 | | | | | |
| Fiscal Year 2016 | 170,000(17.3) | 5,100(0.7) | 5,000(0.5) | 2, 100(3.6) | 43.24 |

Note: Revisions of the forecasts of consolidated results since the latest announcement: No

The Company plans to establish a holding company through joint share transfers with IREP Co., Ltd. as of October 3, 2016 (scheduled date). The above forecasts are calculated based on the Company's present organization. The forecasts of the holding company are to be disclosed at a later date.

Consolidated Financial Statements

(1) Consolidated Balance Sheets

| | | (Unit:Thousands of Yen) |
|---------------------------------------|---------------------------------|---|
| | FY2015 (As of March 31,2016) | lst Quarter of FY2016 (As of June 30,2016) |
| Assets | | |
| Current assets | | |
| Cash and deposits | 15, 451, 512 | 15, 886, 288 |
| Notes and accounts receivable - trade | 20, 189, 804 | 17, 122, 215 |
| Operational investment securities | 5, 831, 435 | 4, 191, 846 |
| Other | 2, 316, 393 | 1, 541, 062 |
| Allowance for doubtful accounts | riangle 23,768 | $\triangle 6,984$ |
| Total current assets | 43, 765, 376 | 38, 734, 428 |
| Non-current assets | | |
| Property, plant and equipment | 903, 533 | 882, 324 |
| Intangible assets | | |
| Goodwill | 753, 326 | 871,006 |
| Software | 1, 234, 844 | 1, 311, 605 |
| Software in progress | 411, 491 | 438, 051 |
| Other | 134, 853 | 30, 683 |
| Total intangible assets | 2, 534, 515 | 2, 651, 346 |
| Investments and other assets | | |
| Investment securities | 5, 279, 573 | 6, 089, 466 |
| Guarantee deposits | 1, 281, 073 | 1, 278, 235 |
| Other | 504, 248 | 520, 193 |
| Allowance for doubtful accounts | riangle 15,684 | △9, 301 |
| Total investments and other assets | 7, 049, 210 | 7, 878, 594 |
| Total non-current assets | 10, 487, 259 | 11, 412, 265 |
| Total assets | 54, 252, 635 | 50, 146, 694 |

| | | (Unit:Thousands of Yen) |
|---|---------------------------------|---|
| | FY2015 (As of March 31,2016) | 1st Quarter of FY2016 (As of June 30,2016) |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 16, 955, 324 | 15, 313, 413 |
| Short-term loans payable | 4, 100, 000 | 4, 200, 000 |
| Current portion of long-term loans payable | 222, 584 | 422, 584 |
| Accounts payable - other | 1, 412, 536 | 1, 136, 879 |
| Income taxes payable | 1,099,237 | 542, 707 |
| Provision for bonuses | 983, 261 | 414, 072 |
| Provision for directors' bonuses | 98,682 | 106, 950 |
| Other | 2, 690, 588 | 2, 414, 496 |
| Total current liabilities | 27, 562, 214 | 24, 551, 103 |
| Non-current liabilities | | |
| Long-term loans payable | 845, 082 | 1, 539, 293 |
| Other | 407, 427 | 372, 214 |
| Total non-current liabilities | 1, 252, 509 | 1, 911, 507 |
| Total liabilities | 28, 814, 724 | 26, 462, 610 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 4,031,837 | 4,031,837 |
| Capital surplus | 4, 961, 790 | 4, 289, 932 |
| Retained earnings | 7,006,457 | 5, 898, 457 |
| Treasury shares | riangle 1, 612, 040 | △276, 437 |
| Total shareholders' equity | 14, 388, 044 | 13, 943, 790 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for- sale securities | 2, 070, 176 | 1, 092, 797 |
| Foreign currency translation adjustment | 248,015 | 199, 427 |
| Total accumulated other comprehensive income | 2, 318, 192 | 1, 292, 225 |
| Subscription rights to shares | 223, 757 | 282, 329 |
| Non-controlling interests | 8, 507, 917 | 8, 165, 738 |
| Total net assets | 25, 437, 911 | 23, 684, 083 |
| Total liabilities and net assets | 54, 252, 635 | 50, 146, 694 |
| | | |

| | | (Unit:Thousands of Yen) |
|---|-----------------------|-------------------------|
| | 1st Quarter of FY2015 | 1st Quarter of FY2016 |
| | (April 1,2015 | (April 1,2016 |
| | to June 30,2015) | to June 30,2016) |
| Net sales | 31, 674, 570 | 38, 547, 78 |
| Cost of sales | 27, 339, 458 | 33, 322, 29 |
| Gross profit | 4, 335, 112 | 5, 225, 48 |
| | 3, 651, 387 | 4, 422, 17 |
| Operating income | 683, 724 | 803, 31 |
| - Non-operating income | | |
| Interest income | 2,403 | 2,20 |
| Dividend income | 4, 301 | 5,06 |
| Foreign exchange gains | 53, 843 | |
| Other | 7, 123 | 17, 27 |
| Total non-operating income | 67,672 | 24, 54 |
| Non-operating expenses | | |
| Interest expenses | 4, 888 | 3, 50 |
| Share of loss of entities accounted for using equity method | 35, 853 | 142, 79 |
| Foreign exchange losses | _ | 85, 15 |
| Other | 1,031 | 3, 30 |
| Total non-operating expenses | 41,773 | 234, 74 |
| Ordinary income | 709, 623 | 593, 10 |
| Extraordinary income | , | |
| Gain on change in equity | 18, 363 | - |
| Gain on sales of shares of subsidiaries | 20.510 | |
| and associates | 60, 713 | - |
| Other | 872 | - |
| - Total extraordinary income | 79, 949 | - |
| - Extraordinary losses | | |
| Impairment loss | _ | 218, 59 |
| Other | 45, 967 | 11, 78 |
| Total extraordinary losses | 45, 967 | 230, 37 |
| - Profit before income taxes | 743, 605 | 362, 72 |
| Income taxes - current | 204, 744 | 303, 94 |
| Income taxes - deferred | 150, 760 | $\triangle 56, 87$ |
| Total income taxes | 355, 505 | 247, 06 |
| Profit | 388, 100 | 115, 65 |
| Profit attributable to non-controlling | 78, 940 | 18, 45 |
| Profit attributable to owners of parent | 309, 159 | 97, 20 |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

Consolidated Statements of Comprehensive Income

| Consolidated Statements of Comprehensive Income | | (Unit:Thousands of Yen) |
|---|--|--|
| | lst Quarter of FY2015 (April 1,2015 to June 30,2015) | lst Quarter of FY2016 (April 1,2016 to June 30,2016) |
| Profit | 388, 100 | 115, 657 |
| Other comprehensive income | | |
| Valuation difference on available-for- sale securities | △139, 027 | riangle 1, 121, 599 |
| Foreign currency translation adjustment | 20,056 | △89, 186 |
| Share of other comprehensive income of entities accounted for using equity method | △25, 718 | △5, 884 |
| Total other comprehensive income | △144, 689 | riangle 1, 216, 671 |
| Comprehensive income | 243, 411 | riangle 1, 101, 013 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 160, 107 | △928, 766 |
| Comprehensive income attributable to non- controlling interests | 83, 303 | riangle 172, 246 |

(3) Consolidated Statements of Cash Flows

| | | (Unit:Thousands of Yen) |
|--|--|--|
| | lst Quarter of FY2015 (April 1,2015 to June 30,2015) | 1st Quarter of FY2016 (April 1,2016 to June 30,2016) |
| Cash flows from operating activities | | |
| Profit before income taxes | 743, 605 | 362, 72 |
| Depreciation | 162, 037 | 179, 33 |
| Amortization of goodwill | 46, 202 | 53, 29 |
| Increase (decrease) in allowance for doubtful accounts | riangle 1, 824 | △23, 16 |
| Increase (decrease) in provision for bonuses | △520, 196 | △571, 26 |
| Increase (decrease) in provision for directors' bonuses | 2, 927 | 8, 26 |
| Interest and dividend income | △6, 704 | riangle7, 26 |
| Interest expenses | 4, 888 | 3, 50 |
| Share of (profit) loss of entities accounted for using equity method | 35, 853 | 142, 79 |
| Loss (gain) on sales of shares of subsidiaries and associates | △60, 713 | - |
| Impairment loss | _ | 218, 59 |
| Decrease (increase) in notes and accounts receivable - trade | 52, 064 | 3, 083, 91 |
| Decrease (increase) in investment securities for sale | △50, 228 | 84, 75 |
| Increase (decrease) in notes and accounts payable - trade | 541, 845 | riangle 1, 641, 91 |
| Increase (decrease) in accounts payable - other | △128, 075 | △229, 98 |
| Other, net | riangle 364,558 | 891, 60 |
| Subtotal | 457, 122 | 2, 555, 19 |
| Interest and dividend income received | 14, 197 | 21, 54 |
| Interest expenses paid | △3, 550 | riangle 3, 423 |
| Income taxes paid | △692, 628 | △854, 32 |
| Net cash provided by (used in) operating activities | △224, 858 | 1, 718, 99 |

| | | (Unit:Thousands of Yen) |
|--|--|--|
| | lst Quarter of FY2015 (April 1,2015 to June 30,2015) | lst Quarter of FY2016 (April 1,2016 to June 30,2016) |
| Cash flows from investing activities | | |
| Payments into time deposits | riangle 3, 400, 000 | _ |
| Proceeds from withdrawal of time deposits | 3, 400, 000 | 2, 800, 000 |
| Purchase of property, plant and equipment | △192, 849 | △96, 691 |
| Purchase of intangible assets | $\triangle 224, 595$ | $\triangle 280, 346$ |
| Purchase of investment securities | $\triangle 61,803$ | $\triangle 1, 041, 106$ |
| Purchase of shares of subsidiaries | | |
| resulting in change in scope of consolidation | △29, 573 | △10, 881 |
| Proceeds from sales of shares of | 80,000 | |
| subsidiaries and associates | 80,000 | |
| Payments for guarantee deposits | riangle 19, 175 | riangle 1, 521 |
| Proceeds from collection of guarantee deposits | 46, 304 | 3,060 |
| Payments of loans receivable | riangle 398 | _ |
| Collection of loans receivable | 1,003 | — |
| Other, net | 18, 282 | riangle 8,004 |
| Net cash provided by (used in) investing activities | △382, 803 | 1, 364, 508 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | _ | 95, 000 |
| Proceeds from long-term loans payable | 9,426 | 1,000,000 |
| Repayments of long-term loans payable | $\triangle 30,605$ | riangle 105,789 |
| Proceeds from share issuance to non- controlling shareholders | 52, 990 | _ |
| Proceeds from exercise of share options | 21, 721 | 2, 535 |
| Cash dividends paid | △390, 047 | $\triangle 582, 285$ |
| Dividends paid to non-controlling interests | △82, 803 | △121, 828 |
| Other, net | riangle 1,402 | riangle 722 |
| Net cash provided by (used in) financing activities | △420, 719 | 286, 910 |
| Effect of exchange rate change on cash and cash equivalents | △11, 203 | riangle 135, 632 |
| Net increase (decrease) in cash and cash equivalents | △1, 039, 585 | 3, 234, 776 |
| Cash and cash equivalents at beginning of period | 11, 421, 950 | 12, 642, 512 |
| Cash and cash equivalents at end of period | 10, 382, 365 | 15, 877, 288 |
| - | | |