# Digital Advertising Consortium Inc.

(URL <a href="http://www.dac.co.jp/">http://www.dac.co.jp/</a>)

Financial Highlights of Fiscal Year 2005 (December 1, 2004 to November 30, 2005)

#### (1) Consolidated

	Gross billings	Operating income	Ordinary income	Net income
	Mil.¥ %	Mil.¥ %	Mil.¥ %	Mil.¥ %
Fiscal Year 2005	25,375 ( 67.9)	1,235 (78.7)	904 ( 40.7)	302 ( -)
Fiscal Year 2004	15,114 ( 47.2)	691 (83.8)	642 ( 58.8)	-342 ( -)

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal Year 2005	562.45	552.47
Fiscal Year 2004	-1,521.72	-

#### (2) Non-Consolidated

	Gross billings	Operating income	Ordinary income	Net income
	Mil.¥ %	Mil.¥ %	Mil.¥ %	Mil.¥ %
Fiscal Year 2005	24,882 ( 67.1)	1,194 (60.2)	1,288 (64.4)	705 ( 73.1)
Fiscal Year 2004	14,892 ( 45.4)	745 ( 91.8)	783 ( 85.8)	407 ( 46.6)

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal Year 2005	1,395.86	1,371.08
Fiscal Year 2004	1,627.34	1,581.30

( Note )The percentage shown next to gross billings, operating income, ordinary income and net income represent year-on-year changes

On February 3, 2005, DAC declared a two-for-one stock split, effective March 31, 2005.

### (3) Consolidated financial position

	Total assets	Total stockholders' equity	Shareholders' equity ratio	Shareholders' equity per share
	Mil.¥	Mil.¥	%	Yen
Fiscal Year 2005	10,358	6,237	60.2	12,786.43
Fiscal Year 2004	8,766	5,855	66.8	24,347.03

### (4) Non-consolidated financial position

	Total assets	Total stockholders' equity	Shareholders' equity ratio	Shareholders' equity per share
	Mil.¥	Mil.¥	%	Yen
Fiscal Year 2005	11,344	7,389	65.1	15,157.54
Fiscal Year 2004	9,461	6,604	69.8	27,471.42

(Note) On February 3, 2005, DAC declared a two-for-one stock split, effective March 31, 2005.

#### (5) Dividends

	Cash dividends applicable to the year	Total Amount of dividends	Dividends payout ratio	Dividends on equity
	¥	Mil.¥	%	%
Fiscal Year 2005	140.00	67	9.6	0.9
Fiscal Year 2004	170.00	40	10.0	0.6

## DAC Consolidated Financial Statements

## (1) DAC Consolidated Balance Sheet

Items of an account	FY2004 of fiscal year-end (As of Nov.30,2004)		FY2005 of fiscal year-end (As of Nov.30, 2005)			
	Amount		Ratio	Amount		Ratio
(Assets)			%			%
Current Assets						
1. Cash and deposits		2,511,651			2,812,617	
2. Accountsreceivable-trade		2,056,318			2,958,256	
3. Marketable securities		2,466,814			1,958,570	
4. Other current assets		79,954			254,652	
Allowance for doubtful receivables		-8,151			-1,445	
Total currents assets		7,106,588	81.1		7,982,650	77.1
Non-current Assets						
1. Property, plant and equipment						
(1) Buildings	36,665			140,925		
(2) Other tangible assets	31,461	68,127	0.8	114,785	255,710	2.5
2. Intangible assets						
(1) Software	104,302			111,118		
(2) Software in progress	6,111			9,716		
(3) Other intangible assets	504	110,918	1.2	3,509	124,344	1.2
3. Investments and other assets						
(1) Investment securities	1,273,652			1,659,139		
(2) Other assets	211,550			340,408		
Allowance for doubtful receivables	-3,890	1,481,312	16.9	-3,872	1,995,675	19.2
Total non-current assets		1,660,357	18.9		2,375,731	22.9
Total assets		8,766,946	100.0		10,358,382	100.0

Items of an account	FY2004 of fiscal year-end (As of Nov.30,2004)		FY2005 of fiscal year-end (As of Nov.30,2005)	
	Amount	Ratio	Amount	Ratio
(Liabilities)		%		%
Current liabilities				
1. Accounts payable-trade	2,273,272		3,254,441	
2. Accounts payable-others	123,625		206,407	
3. Income tax payable	316,198		399,711	
4. Warrant	2,860		1,648	
5. Other current liabilities	106,516		111,990	
Total current liabilities	2,822,474	32.2	3,974,199	38.4
Non-current liabilities				
1. Accrued retirement benefits	18,515		32,269	
2. Accrued retirement benefits to directors	54,768		68,048	
Total non-current liabilities	73,283	0.8	100,317	1.0
Total liabilities	2,895,757	33.0	4,074,516	39.4
(Minority interests)				
Minority interests	15,742	0.2	45,898	0.4
(Shareholders' equity)				
Common stock	3,289,235	37.5	3,349,723	32.3
Additional paid-in capital	2,711,035	30.9	2,769,390	26.7
Retained earnings	-111,561	-1.2	129,902	1.3
Unrealized gain on	11,636	0.1	24,421	0.2
available-for-sale securities	11,000	0.1	24,421	0.2
Treasury stock	-44,900	-0.5	-35,471	-0.3
Total shareholders' equity	5,855,446	66.8	6,237,966	60.2
Total liabilities, minority interests	8,766,946	100.0	10,358,382	100.0
And shareholders' equity	0,700,940	100.0	10,336,362	100.0

## (2) DAC Consolidated Statements of Income

Titles of an account   Titles of account   Titles of an account   Titles of an account   Titles of an account   Titles of an account   Titles of account   Titles of an account   Titles of account   Titles of account   Titles of	Ratio  86.8  13.2  8.3
Cross billings	% 100.0 86.8 13.2
Cost of sales	100.0 86.8 13.2
Cost of sales	86.8 13.2
Comparison of the selling, general and admin.expenses	13.2
Selling, general and admin.expenses	
Operating income         691,529         4.6         1,235,724           Non-operating income         31,332         9,289           1. Interest and dividend income         31,332         9,289           2. Gain on valuation of securities         -         74,225           3. Gain on foreign currency transaction         2,575         696           4. O there is         6,982         40,891         0.3         14,039         98,251           Non-operating expenses         87,573         427,254         427,254         427,254         2.0 there is         2,439         90,012         0.6         2,683         429,938           Ordinary income         642,408         4.3         904,038         904,038           Extraordinary income         19,131         -         -         6,724           1. Profit from sale of investment securities         19,131         -         -         6,724           2. Reversal of allowance for doubtful receivables         1,608         20,739         0.1         -         6,724	8.3
Non-operating income   31,332   9,289	
1. Interest and dividend income       31,332       9,289         2. Gain on valuation of securities       -       74,225         3. Gain on foreign currency transaction       2,575       696         4. O t h e r s       6,982       40,891       0.3       14,039       98,251         Non-operating expenses       87,573       427,254       427,254       427,254       427,254       429,938         2. O t h e r s       2,439       90,012       0.6       2,683       429,938         Ordinary income       642,408       4.3       904,038         Extraordinary income       19,131       -       -         1. Profit from sale of investment securities       19,131       -       -         2. Reversal of allowance for doubtful receivables       -       6,724       -       6,724         3. Gain on change of equity securities       1,608       20,739       0.1       -       6,724	4.9
2. Gain on valuation of securities 3. Gain on foreign currency transaction 4. O t h e r s 6,982 40,891 0.3 14,039 98,251  Non-operating expenses 1. Loss on equity securities 87,573 427,254 2. O t h e r s 2,439 90,012 0.6 2,683 429,938  Ordinary income 642,408 4.3 904,038  Extraordinary income 1. Profit from sale of investment securities 2. Reversal of allowance for doubtful receivables 3. Gain on change of equity securities 1,608 20,739 0.1 - 6,724	ı
3. Gain on foreign currency transaction  4. O t h e r s 6,982 40,891 0.3 14,039 98,251  Non-operating expenses  1. Loss on equity securities 87,573 427,254  2. O t h e r s 2,439 90,012 0.6 2,683 429,938  Ordinary income 642,408 4.3 904,038  Extraordinary income  1. Profit from sale of investment securities  2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities 1,608 20,739 0.1 - 6,724	İ
transaction  4. O t h e r s	ı
Non-operating expenses  1. Loss on equity securities  2. O t h e r s  2,439  90,012  0.6  2,683  427,254  2. Ordinary income  Extraordinary income  1. Profit from sale of investment securities  2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities  1,608  87,573  427,254  429,938  429,938  4.3  904,038  542,408  4.3  904,038  642,408  6,724	l
1. Loss on equity securities 87,573 427,254 2. 0 t h e r s 2,439 90,012 0.6 2,683 429,938  Ordinary income 642,408 4.3 904,038  Extraordinary income 1 19,131 5 5 6,724  2. Reversal of allowance for doubtful receivables 3. Gain on change of equity securities 1,608 20,739 0.1 5 6,724	0.4
2. 0 t h e r s	ı
Ordinary income Extraordinary income  1. Profit from sale of investment securities  2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities  4.3  904,038  4.3  904,038  4.3  6,724	ı
Extraordinary income  1. Profit from sale of   investment securities  2. Reversal of allowance for   doubtful receivables  3. Gain on change of equity securities  19,131  - 6,724  6,724	1.7
1. Profit from sale of investment securities  2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities  19,131  - 6,724	3.6
investment securities  2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities  19,131  - 6,724  6,724	l
2. Reversal of allowance for doubtful receivables  3. Gain on change of equity securities  1,608  20,739  0.1  6,724	ı
doubtful receivables  3. Gain on change of equity securities  - 6,724  - 6,724  - 6,724	ı
doubtful receivables  3. Gain on change of equity securities  1,608  20,739  0.1  - 6,724	l
	ı
Extraordinary losses	0.0
	ı
1. Loss from devaluation of	l
investment securities 23,814 36,564	ı
2. Loss on disposal of fixed assets 380 60,168	ı
3. Loss on equity securities 616,577 640,772 4.2 - 96,733	0.4
Income before income taxes and	Ī
22,376 0.2 814,028 minority interests	3.2
Provision for income taxes 406,423 563,521	Ī
Deferred income taxes -35,040 371,383 2.5 -51,858 511,662	2.0
Minority interests -6,513 -0.0 156	0.0
N e t i n c o m e -342,493 -2.3 302,209	1.2
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# (3) DAC Consolidated Statements of Cash Flows

		(Unit . Thousand fer
	FY2004 fiscal year-end	FY2005 fiscal year-end
Items of an account	(Dec 2003 thru Nov 2004)	(Dec 2004 thru Nov 2005)
	Amount	Amount
Cash flows from Operating Activities:		
Net cash provided by Operating Activities	748,864	925,649
Cash flows from Investing Activities:		
Net cash used by Investing Activities	-564,864	-1,143,012
Cash flows from Financing Activities		
Net cash provided by Financing Activities	95,876	116,313
Foreign currency translation adjustments on cash and cash equivalents	43	1,885
Net increase/decrease in cash and cash equivalents	279,920	-99,164
Cash and cash equivalents at beginning of Term	3,693,803	3,973,723
Cash and cash equivalents at end of term	3,973,723	3,874,559