# D. A. Consortium Inc.

(URL <a href="http://www.dac.co.jp/">http://www.dac.co.jp/</a>)

1. Financial Highlights of 3rd Quarter of Fiscal Year 2015 (April 1, 2015 to December 31, 2015) and 3rd Quarter of Fiscal Year 2014 (April 1, 2014 to December 31, 2014)

(1) Consolidated Operating Results

	Net sales	Operating income	Ordinary income	Profit attributable to owners of parent
	Mil.¥ %	Mil.¥ %	Mil.¥ %	Mil.¥ %
3rd Quarter of FY 2015	103, 501 ( 19. 7)	3, 768 (96.9)	3, 884 (76.8)	1,688 (61.7)
3rd Quarter of FY 2014	86, 502 (14.4)	1,913 (47.9)	2, 197 (68.5)	1,043 ( $\triangle$ 7.5)

	Net income	Diluted net income	Comprehensive
	per share	per share	Income
	Yen	Yen	Mil.¥ %
3rd Quarter of FY 2015	34. 76	34. 34	3, 634 ( 64. 0)
3rd Quarter of FY 2014	21.50	21. 23	2, 215 ( 14. 3)

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Mil.¥	Mil.¥	%
3rd Quarter of FY 2015 (As of December 31,2015)	52, 094	25, 088	31.4
Fiscal Year 2014 (As of March 31, 2015)	43, 897	22, 998	34. 7

(Reference) Capital: December 31, 2015: 16,363 million yen March 31, 2015: 15,215 million yen

### 2. Dividends

Record date	End of 1 <sup>st</sup> quarter	End of 2 <sup>nd</sup> quarter	End of 3 <sup>rd</sup> quarter	End of period	Annual dividend
	Yen	Yen	Yen	Yen	Yen
Fiscal Year 2014	_	0.00	_	8. 00	8. 00
Fiscal Year 2015	_	0.00	<u>—</u>		
Fiscal Year 2015 (forecasts)					

Note: Revisions of the forecasts of consolidated results since the latest announcement: No

3. Forecasts of Consolidated Financial Results for the Fiscal Year Ending March 31, 2016 (from April 1, 2015 to March 31, 2016)

	Net sales	Operating income	Ordinary income	Profit attributable to owners of parent	Net income per share
	Mil.¥ %	Mil.¥ %	Mil.¥ %	Mil.¥ %	Yen
Fiscal Year 2015	143, 500 (22. 2)	4, 400 (95. 9)	4, 400 (74. 7)	1,800(71.3)	37. 07

Note: Revisions of the forecasts of consolidated results since the latest announcement: Yes

# (1) Consolidated Balance Sheets

		(Unit:Thousands of Yen)
	FY2014	3rd Quarter of FY2015
	(As of March 31, 2015)	(As of December 31, 2015)
Assets		
Current assets		
Cash and deposits	14, 830, 950	16, 379, 58
Notes and accounts receivable - trade	15, 390, 365	17, 843, 64
Operational investment securities	3, 680, 265	6, 005, 48
0ther	2, 154, 922	2, 018, 83
Allowance for doubtful accounts	△6, 792	△14, 93
Total current assets	36, 049, 711	42, 232, 59
Non-current assets		
Property, plant and equipment	826, 315	826, 37
Intangible assets		
Goodwill	911, 739	388, 27
Software	910, 367	1, 204, 98
Software in progress	261, 062	376, 43
0ther	149, 735	137, 29
Total intangible assets	2, 232, 905	2, 106, 99
Investments and other assets		
Investment securities	3, 243, 272	5, 375, 45
Guarantee deposits	1, 186, 773	1, 174, 89
Other	374, 532	394, 25
Allowance for doubtful accounts	△15, 684	△15, 68
Total investments and other assets	4, 788, 893	6, 928, 90
Total non-current assets	7, 848, 114	9, 862, 28
Total assets	43, 897, 825	52, 094, 88

		(Unit:Thousands of Yen)
	FY2014 (As of March 31,2015)	3rd Quarter of FY2015 (As of December 31,2015)
Liabilities		
Current liabilities		
Accounts payable - trade	12, 428, 078	15, 760, 748
Short-term loans payable	3, 104, 984	5, 509, 004
Current portion of long-term loans payable	82, 466	18, 384
Accounts payable - other	1, 150, 812	1,007,007
Income taxes payable	821, 974	849, 826
Provision for bonuses	737, 385	575, 101
Provision for directors' bonuses	59, 322	61, 250
Other	1, 960, 590	2, 799, 907
Total current liabilities	20, 345, 615	26, 581, 231
Non-current liabilities		
Long-term loans payable	127, 996	35, 874
Other	425, 612	389, 282
Total non-current liabilities	553, 608	425, 156
Total liabilities	20, 899, 224	27, 006, 388
Net assets		
Shareholders' equity		
Capital stock	4, 031, 837	4, 031, 837
Capital surplus	3, 183, 953	5, 078, 171
Retained earnings	7, 876, 217	6, 667, 915
Treasury shares	△1, 625, 008	$\triangle 1,615,623$
Total shareholders' equity	13, 467, 000	14, 162, 301
Accumulated other comprehensive income		
Valuation difference on available-for- sale securities	1, 367, 197	1, 928, 941
Foreign currency translation adjustment	381, 686	271, 900
Total accumulated other comprehensive income	1, 748, 884	2, 200, 841
Subscription rights to shares	197, 981	225, 322
Non-controlling interests	7, 584, 736	8, 500, 027
Total net assets	22, 998, 601	25, 088, 493
Total liabilities and net assets	43, 897, 825	52, 094, 881

# (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

		(Unit:Thousands of Yen)
	3rd Quarter of FY2014	3rd Quarter of FY2015
	(April 1,2014	(April 1, 2015
	to December 31, 2014)	to December 31, 2015)
Net sales	86, 502, 742	103, 501, 464
Cost of sales	74, 337, 155	88, 535, 194
Gross profit	12, 165, 587	14, 966, 269
Selling, general and administrative expenses	10, 251, 740	11, 198, 190
Operating income	1, 913, 846	3, 768, 079
Non-operating income		
Interest income	8, 138	13, 456
Dividend income	10, 852	8, 438
Share of profit of entities accounted for using equity method	218, 524	77, 494
Other	84, 143	37, 277
Total non-operating income	321, 658	136, 666
Non-operating expenses	021, 000	100,000
Interest expenses	12, 465	13, 170
Other	25, 289	6, 625
Total non-operating expenses	37, 755	19,796
Ordinary income	2, 197, 749	3, 884, 950
Extraordinary income	_, ,	-,,
Gain on sales of investment securities	466, 270	_
Gain on sales of shares of subsidiaries	,	
and associates	<del>-</del>	360, 244
Other	248, 558	20, 519
Total extraordinary income	714, 828	380, 763
Extraordinary losses		
Impairment loss	24, 701	114, 553
Other	256, 930	114, 653
Total extraordinary losses	281, 631	229, 206
Income before income taxes and minority interests	2, 630, 947	4, 036, 506
Income taxes - current	706, 678	1, 119, 989
Income taxes - deferred	122, 783	162, 432
Total income taxes	829, 462	1, 282, 422
Profit	1, 801, 484	2, 754, 084
Profit attributable to non-controlling interests	757, 617	1, 066, 061
Profit attributable to owners of parent	1, 043, 867	1, 688, 023
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	3rd Quarter of FY2014 (April 1,2014 to December 31,2014)	3rd Quarter of FY2015 (April 1,2015 to December 31,2015)
Profit	1, 801, 484	2, 754, 084
Other comprehensive income		
Valuation difference on available-for- sale securities	277, 106	990, 579
Foreign currency translation adjustment	124, 612	△25, 484
Share of other comprehensive income of entities accounted for using equity method	12, 783	△84, 927
Total other comprehensive income	414, 502	880, 167
Comprehensive income	2, 215, 987	3, 634, 252
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1, 323, 944	2, 139, 980
Comprehensive income attributable to non-controlling interests	892, 043	1, 494, 271

		(Unit:Thousands of Yen)
	3rd Quarter of FY2014 (April 1,2014 to December 31,2014)	3rd Quarter of FY2015 (April 1,2015 to December 31,2015)
Cash flows from operating activities		
Income before income taxes and minority interests	2, 630, 947	4, 036, 50
Depreciation	409, 487	520, 09
Amortization of goodwill	207, 678	134, 49
Increase (decrease) in allowance for doubtful accounts	10, 270	8, 14
Increase (decrease) in provision for bonuses	△289, 598	△162, 28
Increase (decrease) in provision for directors' bonuses	△5, 750	1, 92
Interest and dividend income	$\triangle$ 18, 990	△21, 89
Interest expenses	12, 465	13, 17
Share of (profit) loss of entities accounted for using equity method	△218, 524	△77, 49
Loss (gain) on sales of shares of subsidiaries and associates	_	△360, 24
Impairment loss	24, 701	114, 55
Decrease (increase) in notes and accounts	△893, 290	$\triangle 2, 448, 07$
Decrease (increase) in investment securities for sale	△216, 221	△637, 81
Increase (decrease) in notes and accounts payable - trade	67, 762	3, 332, 66
Increase (decrease) in accounts payable - other	△80,870	△111, 12
Other, net	857, 502	364, 93
Subtotal	2, 497, 567	4, 707, 54
Interest and dividend income received	26, 479	29, 57
Interest expenses paid	△8, 441	△9, 33
Income taxes paid	$\triangle 1, 238, 630$	△1, 088, 81
Net cash provided by (used in) operating activities	1, 276, 975	3, 638, 97

(Unit:Thousands of Yen) 3rd Quarter of FY2014 3rd Quarter of FY2015 (April 1, 2014 (April 1, 2015 to December 31, 2014) to December 31, 2015) Cash flows from investing activities △7, 000, 000  $\triangle 6,500,000$ Payments into time deposits Proceeds from withdrawal of time deposits 6, 200, 000 6,800,000 Purchase of property, plant and equipment  $\triangle 141,358$  $\triangle 265, 234$ Purchase of intangible assets △413, 823  $\triangle 762, 406$ Purchase of investment securities  $\triangle 2,679,349$  $\triangle 633,080$ Proceeds from sales and redemption of 626, 843 533, 280 investment securities Purchase of shares of subsidiaries resulting in change in scope of  $\triangle 102, 362$  $\triangle 29,573$ consolidation Payments for guarantee deposits  $\triangle 452,850$  $\triangle 43, 192$ Proceeds from collection of guarantee 55, 276 158,093 deposits Payments of loans receivable  $\triangle 4, 133$  $\triangle 398$ Collection of loans receivable 11,073 6, 125 Other, net △6, 721 15, 232 Net cash provided by (used in) investing  $\triangle 1,758,318$  $\triangle 2,870,240$ activities Cash flows from financing activities Net increase (decrease) in short-term 2, 400, 000 1, 173, 399 loans payable Proceeds from long-term loans payable 59, 426 Repayments of long-term loans payable  $\triangle 63,066$ △215, 630 Payments for specified fund trust of △1, 002, 160 treasury stock of subsidiaries Proceeds from specified fund trust of 307, 418 treasury stock of subsidiaries Proceeds from share issuance to non-30,000 132, 999 controlling shareholders Proceeds from exercise of share options 18,759 28,787 Proceeds from issuance of shares resulting from exercise of subscription 389, 130 rights to shares Cash dividends paid △291, 636  $\triangle 390,047$ Dividends paid to non-controlling △222, 953  $\triangle 44,913$ interests Other, net  $\triangle 3,979$  $\triangle 4,625$ Net cash provided by (used in) financing 1, 207, 692 1,093,214 activities Effect of exchange rate change on cash and 37, 569  $\triangle 13,316$ cash equivalents Net increase (decrease) in cash and cash 763, 919 1,848,629 equivalents Cash and cash equivalents at beginning of 9, 982, 170 11, 421, 950 period 10, 746, 089 13, 270, 580 Cash and cash equivalents at end of period